

**Implementing
info security
governance**

Robert Malmgren
rom@romab.com
+46-708-330378

Robert Malmgren AB
Svea Storgatan
141 23 Stockholm, Sweden

1

**Implementing
info security
governance**

Robert Malmgren AB
Svea Storgatan
141 23 Stockholm, Sweden

1

**What is
info security
governance?**

Robert Malmgren AB
Svea Storgatan
141 23 Stockholm, Sweden

2

What is info security governance?

2

What is info security governance?

2

What is info security governance?

2

Information security governance
Directing and controlling the way an organization
manages and makes use of its information in all aspects of the
organization's business to meet its objectives, deliver value, and ensure
resilience.

What is info security governance?

2

What is info security governance?

2



What is info security governance?

- Integrated part of modern corporate governance
- Cultivate security culture
- Practical implementation of security policy
- Essential for follow up & compliance control
- Much more than implementing 17799 "LIS"

2

What is info security governance?

- Integrated part of modern corporate governance
- Cultivate security culture
- Practical implementation of security policy
- Essential for follow up & compliance control
- Much more than implementing 17799 "LIS"

2

The law

U urgency S skill
 C complexity F frequency
 I importance A aggravation

$((U+C+I) * (10-S))/20 * A * 1 / (1-\sin(F/10))$

3

The law

9 urgency 5 skill
 9 complexity 1 frequency
 9 importance 0.7 aggravation

$((9+9+9) * (10-5))/20 * 0.7 * 1 / (1-\sin(1/10))$

4

The law

9 urgency	5 skill
9 complexity	1 frequency
9 importance	0.7 aggravation

$$((9+9+9) * (10-5))/20 * 0.7 * 1 / (1-\sin(1/10))$$

5.249

4

The law

9 urgency	5 skill
9 complexity	1 frequency
9 importance	0.7 aggravation

$$((9+9+9) * (10-5))/20 * 0.7 * 1 / (1-\sin(1/10))$$

5.249

"So, if you have to get the skill to do something important, leave it alone.
If something is urgent or complex, find a simple way to do it.
If something going wrong will particularly aggravate you,
make **certain** you know how to do it!"

4

The context

5



5

- ## Standard setup...
- Standard type of IT infrastructure
 - Standard type of staffing, both technical staff and management
 - Matrix organisation
 - Company has not realized the value of their information assets

6

- ## “Default solution”
- Product driven
 - Projects are ...
 - started without good initial setup
 - finished without cooperation with receivers
 - In the end the costs for the solution is to high but it still doesn't meet the original objectives

7

Strategies Funding

Business knowledge IT knowledge Security knowledge

The gap between executive management, CIO, operations and the users

Enterprise wide architecture - local commitment

8

- When all you have is a hammer, everything looks like a nail
- “...when Vista arrives that won't be a problem!”
- “We'll just need to install some more firewalls”
- We need to move away now from being focused on products and simple services. Start to think in terms of processes and better methodologies

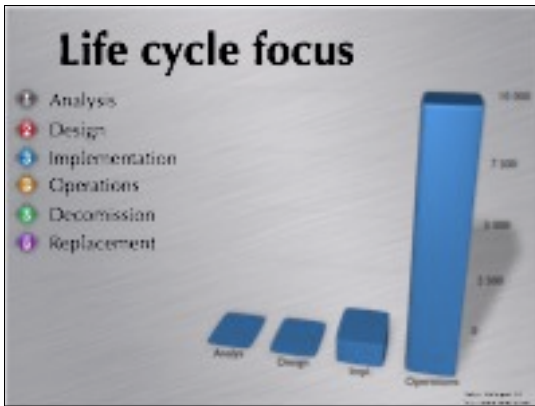
Product or process?

9

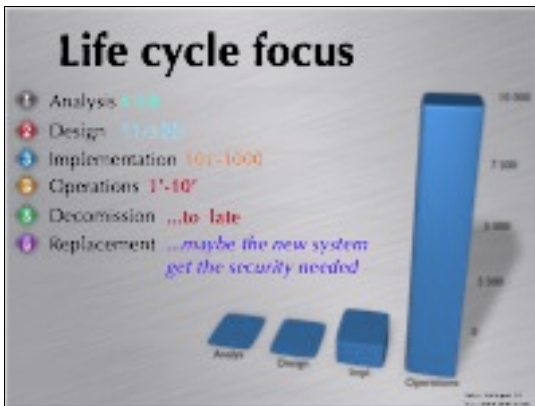
Life cycle focus

- 1 Analysis
- 2 Design
- 3 Implementation
- 4 Operations
- 5 Decommission
- 6 Replacement

10



11

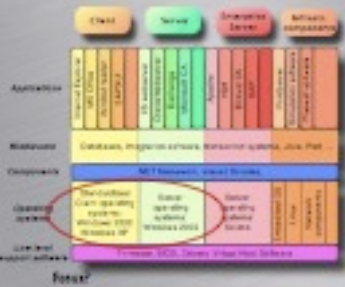


11



12

Patching: playing catching-up



12

- » How to transform "I think" to "I know"?
- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events

Knowledge is king

13

- » How to transform "I think" to "I know"?
- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events



Knowledge is king

13

» How to transform "I think" to "I know"?

- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events



Knowledge is king

13

» How to transform "I think" to "I know"?

- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events



Knowledge is king

13

» How to transform "I think" to "I know"?

- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events



Knowledge is king

13

» How to transform "I think" to "I know"?

- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events

Knowledge is king

13

» How to transform "I think" to "I know"?

- » Tools and methods for measurement of *real* level of security / compliance
- » Processes to continuously monitor and react to events

Knowledge is king

13

What do you find out?

14

❖ Improper level of protection

What do you find out?

14

❖ Improper level of protection

- ❖ 80% of your computers have working antivirus.
20% do not run or have outdated signatures/scanners

What do you find out?

14

❖ Improper level of protection

- ❖ 80% of your computers have working antivirus.
20% do not run or have outdated signatures/scanners
- ❖ The latest patches are still not applied to 30% of clients
two weeks after patch date

What do you find out?

14

- » Improper level of protection
 - » 80% of your computers have working antivirus.
20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security

What do you find out?

14

- » Improper level of protection
 - » 80% of your computers have working antivirus.
20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security
 - » Illegal software installed

What do you find out?


14

- » Improper level of protection
 - » 80% of your computers have working antivirus.
20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security
 - » Illegal software installed
 - » Majority of installed base of software X is vulnerable

What do you find out?

14

- » Improper level of protection
 - » 80% of your computers have working antivirus. 20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security
 - » Illegal software installed
 - » Majority of installed base of software X is vulnerable



What do you find out?


14

- » Improper level of protection
 - » 80% of your computers have working antivirus. 20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security
 - » Illegal software installed
 - » Majority of installed base of software X is vulnerable

What do you find out?

14

- » Improper level of protection
 - » 80% of your computers have working antivirus. 20% do not run or have outdated signatures/scanners
 - » The latest patches are still not applied to 30% of clients two weeks after patch date
- » Software security
 - » Illegal software installed
 - » Majority of installed base of software X is vulnerable



What do you find out?

14

What do you find out?

15

Policy violations

What do you find out?

15

Policy violations

Rogue hosts and equipment

What do you find out?

15

- Policy violations
 - Rogue hosts and equipment
 - Private usage of company assets

What do you find out?

15

- Policy violations
 - Rogue hosts and equipment
 - Private usage of company assets
- Things forgotten

What do you find out?

15

- Policy violations
 - Rogue hosts and equipment
 - Private usage of company assets
- Things forgotten
 - systems no longer in production

What do you find out?

15

- Policy violations
 - Rogue hosts and equipment
 - Private usage of company assets

- Things forgotten
 - systems no longer in production
 - connections that nobody in charge have knowledge about

What do you find out?

15

What you *really* find out

16

- Discrepancy between believed and real level of security

What you *really* find out

16

» Discrepancy between believed and real level of security

» Systematic errors made by the IT department

What you *really* find out

16

» Discrepancy between believed and real level of security

» Systematic errors made by the IT department

» Design errors in the architecture

What you *really* find out

16

» Discrepancy between believed and real level of security

» Systematic errors made by the IT department

» Design errors in the architecture

Feedback for enhancements to our strategic security work

What you *really* find out

16

What is the status?

- Hot infosec business focus
 - IBM snaps up ISS, McAfee buys Prevensys, Symantec acquires BlindView, Sygate and Foundstone
- Roll your own
 - 1 FTE for development and operations
 - Lots of effort for cleaning-up and fixing

17

Finishing up

- To govern, your strategies and practices must be adequate, achieve objectives and continuously adapt to changing parameters such as threat landscapes
- Know what you are doing and find simple way of doing it
- Quality improvements is to find and eliminate the weak links in the governance!



18

Summary



We must to regain control
We do not need more security, we need **better** security and **smarter** usage of information we already have
Implement methods and tools to aid the strategical security work

19
